

# FINANCIAL GOVERNANCE POLICIES

#### Background

- Financial Governance Policies are a comprehensive source for Killeen's financial policies.
  - Provide the basic framework for fiscal management.
  - Assists City Council and staff in evaluating current operations, proposed programs, and long-term financial stability.
- □ Adopted December 19, 2017.
- Requires an annual review to begin no later than January of each year.

| Policy Change Location  | Why Change is Required                       | Policy Change  |
|---|--|--|
| Section I. Table of Contents  Page 2                              | Improve readability of the document.         | Summarized the Table of Contents to only include the Section headings. |
| Section VIII. Revenues A. Acceptance of Donated Property  Page 19 | Establish a process for accepting donations. | Inserted paragraph requiring the approval of the City Manager.         |

| Policy Change Location  | Why Change is Required   | Policy Change  |
|---|--|--|
| Section VIII. Revenues B. User Fees and Rates 1. User Fees and Rates Approved by City Council Page 19 | Identify the user fees and rates that City Council must approve.               | -The user fees and rates that City Council approves are identifiedAll other user fees and rates are delegated to the City Manager with parameters. |
| Section VIII. Revenues C. Support Services Page 20  | Change administrative charges to Support Services for clarity and consistency. | -Replaced administrative charges with Support ServicesListed the departments and divisions that make up Support Services.                          |

| Policy Change Location  | Why Change is Required   | Policy Change             |
|-------------------------|--------------------------|---------------------------|
| Section IX. Operating   | -Revise to match the     | -Added that the City      |
| Expenditures            | City's Governing         | Manager determines        |
| C. Purchasing           | Standards and commonly   | purchasing method.        |
|                         | used Local Government    | -Added common Local       |
| Page 24                 | Code laws.               | Government Code           |
|                         |                          | references.               |
|                         | -Remove reference to     | -Removed reference to     |
|                         | purchasing policy.       | the purchasing policy.    |
|                         |                          |                           |
| Section IX. Operating   | Revise how General Fund  | Included funding for      |
| Expenditures            | resources are allocated. | street maintenance and    |
| E. Annual Appropriation |                          | Support Services prior to |
|                         |                          | allocating to the Budget  |
| Page 25                 |                          | Categories.               |
|                         |                          |                           |
|                         |                          |                           |

| Policy Change Location  | Why Change is Required   | Policy Change          |
|-------------------------|--------------------------|------------------------|
| Section IX. Operating   | Revise how General Fund  | -Revised Budget        |
| Expenditures            | resources are allocated. | Category allocation    |
| E. Annual Appropriation |                          | table.                 |
| (continued)             |                          | -Allowed for a 0.25%   |
|                         |                          | difference between     |
| Page 25-26              |                          | allocation percent per |
|                         |                          | policy and actual      |
|                         |                          | allocation percent.    |
| Section IX. Operating   | Identify the five Budget | Revised department and |
| Expenditures            | Categories.              | division list to the   |
| E. Annual Appropriation |                          | assigned Budget        |
| (continued)             |                          | Category.              |
| Page 26-27              |                          |                        |

| Policy Change Location   | Why Change is Required | Policy Change              |
|--------------------------|------------------------|----------------------------|
| Section XIII. Capital    | Adoption of Capital    | -Added language            |
| <b>Equipment/Project</b> | Projects Policies.     | requiring capital projects |
| Expenditures             |                        | policies for consistency.  |
| C. Capital Project       |                        |                            |
| Expenditures             |                        | -Removed policy            |
|                          |                        | statements.                |
| Page 40-42               |                        |                            |
| Section XIII. Capital    | Clarify use of Capital | Deleted non-routine and    |
| <b>Equipment/Project</b> | Projects Reserve Fund. | one-time expenditures for  |
| Expenditures             |                        | clarity.                   |
| C. Capital Project       |                        |                            |
| Expenditures             |                        |                            |
| (continued)              |                        |                            |
| Page 43                  |                        |                            |

| Policy Change Location   | Why Change is Required    | Policy Change               |
|--------------------------|---------------------------|-----------------------------|
| Section XIV. Debt        | Allow debt to be issued   | Added language to allow     |
| D. Affordability targets | when interest and sinking | debt issuance in excess of  |
| 1. General Obligation    | rate is greater than 25%  | 25% threshold with voter    |
| Bonds                    | with voter approval.      | approval.                   |
| Page 47                  |                           |                             |
| Section XVII. Economic   | Adoption of Economic      | -Added language             |
| Development Funding      | Development Policies.     | requiring an economic       |
|                          |                           | development policy for      |
| Page 58-59               |                           | consistency.                |
|                          |                           | -Removed policy statements. |

| Policy Change Location  | Why Change is Required   | Policy Change             |
|-------------------------|--------------------------|---------------------------|
| Section XXIII. Glossary | Adoption of Capital      | Defined terms for clarity |
|                         | Projects Policies.       | and consistency.          |
| Page 92                 |                          |                           |
|                         |                          |                           |
|                         |                          |                           |
|                         |                          |                           |
|                         |                          |                           |
| Section XXIV.           | The Purchasing Manual is | Removed reference to the  |
| Appendices              | a Standard Operating     | Purchasing Manual.        |
|                         | Procedure document that  |                           |
| A. Purchasing Manual    | was replaced by the      |                           |
|                         | Financial Management     |                           |
| Page 98                 | Policies.                |                           |
|                         |                          |                           |

#### Next Steps

- Receive City Council feedback.
- Bring item back at the February 5, 2019 Workshop for further discussion.
- Incorporate City Council changes and schedule item for February 19, 2019 Workshop for further discussion.
- Make necessary revisions and vote on the proposed changes at the February 26, 2019 Council Meeting.